

EXHIBIT O

Bellefonte Nuclear Project

Job Creation and Economic Impact

- Creates an average of **8,420 jobs per year** during the construction period and **\$12.6 billion** in economic and fiscal impact
- Creates an average of **4,176 jobs per year** during the 60-year operational period and **\$37.7 billion** in economic and fiscal impact

Political Advantage both in Tennessee and Alabama

- Jobs created in both States
- Approximately \$500 million in annual savings to Memphis customers

Equity:

- TVA has spent to date over **\$9 billion** dollars on these plants (\$4.5 billion per Plant)
- Nuclear Development purchased this asset for "Scrap Value" creating this huge opportunity
- Nuclear Development has raised in addition **\$2.179 billion** in "Cash Equity" internally and from the prime contractor and their subcontractors.
- **\$6.679 billion** in total equity value in Bellefonte Unit 1.
- DOE debt (\$4.4 billion excluding construction interest) to Equity (\$6.679 billion) is **40 to 60% debt to equity ratio** that far exceeds the **80 to 20% DOE requirement**.

A "Win" for the US Nuclear Industry

- The nuclear industry is failing in the US because of the situation at Vogtle and Summer while nuclear plants are being built in UAE, India, China, Russia, and 8 units planned in Saudi Arabia
- In the US where the technology originated, we are shutting good plants instead of building more.
- Bellefonte can provide this win. Bellefonte will reinvigorate the US nuclear industry and change the face of how nuclear projects are done in this Country.

EXHIBIT

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Johnson